

**MINUTES OF THE MEETING OF THE  
BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
Atlanta, Georgia  
September 11, 2018**

**CALL TO ORDER**

The Board of Regents of the University System of Georgia met on Tuesday, September 11, 2018, in the Board Room, Room 8003, 270 Washington Street SW, Atlanta, Georgia. The Chairman of the Board, Regent James M. Hull, called the meeting to order at 9:33 a.m. Present, in addition to Chairman Hull, were Vice Chairman Don L. Waters and Regents C. Dean Alford; Chris Cummiskey; W. Allen Gudenrath; Erin Hames; Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Laura Marsh; Neil L. Pruitt, Jr.; Sarah-Elizabeth Reed; Sachin D. Shailendra; E. Scott Smith; Benjamin J. Tarbutton, III; Richard L. Tucker; T. Rogers Wade; and Philip A. Wilheit, Sr. Regent Kessel D. Stelling, Jr., was excused.

**INVOCATION AND PLEDGE**

Albany State University Student Government Association President Diamond Perry gave the invocation and led the Pledge of Allegiance.

**SAFETY BRIEFING**

Chief of Police Bruce Holmes gave the safety briefing.

**APPROVAL OF MINUTES**

With motion made and variously seconded, the Regents present voted unanimously to approve the minutes of the Board's meetings of August 14, 2018.

**ECONOMIC DEVELOPMENT – GEORGIA FINTECH ACADEMY**

Executive Vice Chancellor for Academic Affairs Tristan Denley gave a presentation about the University System of Georgia (USG)'s collaboration with local financial technology ("fintech") companies to create the Georgia FinTech Academy, a talent development initiative that was designed to eliminate the gap between talent supply and demand in the fintech sector. The Academy is based on a digital platform that is accessible to students of all 26 USG institutions regardless of their location, and its physical headquarters is located at Georgia State University in Atlanta.

Dr. Denley introduced USG Chief Innovation Officer Dr. Art Recesso, InComm Chief Operating Officer and Chief Financial Officer Scott Meyerhoff, and FIS Executive Vice President and Chief People Officer Denise Williams, who described several ways in which the Academy will give students the educational experiences they need to enter the fintech sector.

**CAMPUS SPOTLIGHT: GEORGIA STATE UNIVERSITY**

Georgia State University (GSU) President Mark Becker introduced Brennen Dicker, Executive Director of GSU's Creative Media Industries Institute (CMII), who spoke to the Board about the activities of this new facility. CMII is located across the street from Woodruff Park in downtown Atlanta and is the result of a \$22.8 million gift from the Woodruff Foundation. The Institute trains students in emerging media technologies, preparing them to become professionals in the media and entertainment industry in Georgia. CMII students are paired with start-ups and other companies to gain real-world experience. CMII students Cole Gibson and Joel Austin Mack described their experiences with eSports and the Virtual Reality Studio.

**FISCAL YEAR 2020 BUDGET REQUEST**

Interim Executive Vice Chancellor of Strategy & Fiscal Affairs Tracey Cook presented an overview of the Fiscal Year (FY) 2020 Operating & Capital Budget Request and the FY 2019 Amended Operating Budget Request. The FY 2020 operating request includes increased funding for enrollment growth, maintenance and operations, and health insurance benefits. It also includes enhancement funding that will support three USG priority areas: the

Complete College Georgia and Momentum Year initiatives, an expansion of the medical partnership between Augusta University and the University of Georgia, and a statewide digital children's library for the Georgia Public Library System. The FY 2020 capital request includes funds for construction, design, and equipment projects at 14 USG institutions; major repair and rehabilitation projects across the System; and the abatement and demolition of obsolete buildings. The amended FY 2019 request includes increases for maintenance and operations in the Georgia Cyber Innovation and Training Center program at Augusta University and for pass-through payments to the Georgia Military College that reflect enrollment growth, training, and experience at the Preparatory School.

### **ENROLLMENT MANAGEMENT ANALYTICS**

Associate Vice Chancellor of Research and Policy Analysis Angela Bell provided background on recent and predicted USG enrollment trends. She updated the Board on the USG's collaboration with the University of Georgia's Carl Vinson Institute of Government to develop innovative ways of using data to support decision making and institutional enrollment and student success efforts across the System.

Then, David Tanner, Associate Director of State Services and Decision Support at the Carl Vinson Institute of Government, did a live demonstration of a new tool deployed to all USG campuses called the Adult Learner App. This tool gives campuses the information they need to geographically locate potential adult enrollees and market institution academic programs to adults based on regional labor market trends. He also provided a demonstration of the admissions processing and enrollment dashboards used at Georgia Gwinnett College.

### **GOVERNOR NATHAN DEAL**

Board Chairman James M. Hull presented a resolution to honor Governor Nathan Deal, the 82<sup>nd</sup> Governor of Georgia, for his contributions to higher education and business in the state. During his tenure, Governor Deal prioritized higher education spending and made critical investments in the USG. His support for the Complete College Georgia initiative and the REACH Scholarship Program and the reforms he made to the HOPE Scholarship are examples of his commitment to making college affordable and accessible to all Georgians. The resolution also honors First Lady Sandra Deal for her commitment to early learning and literacy. With motion made and properly seconded, the Regents present voted unanimously to adopt the proposed resolution.

Governor Deal thanked the members of the Board for their recognition. He commended Chancellor Wrigley and the Regents for their efforts to adapt to the changing environment of higher education, including increasing cooperation between the USG and the Technical System of Georgia. The Governor spoke of the Hull McKnight Georgia Cyber Center, a new training center in Augusta that is revolutionizing the Augusta University community, and thanked Board Chairman James M. Hull for his support in opening this facility. Governor Deal reminded the Regents that the REACH for the Stars Benefit Concert will be held at Lake Lanier Islands on Thursday, September 13, 2018, and encouraged them to attend. He also commemorated the 25<sup>th</sup> anniversary of the HOPE Scholarship. In closing, the Governor thanked Chancellor Wrigley and the Regents for their service to the University System and the State of Georgia.

### **CHANCELLOR'S REPORT**

Chancellor Wrigley began his report to the Board by acknowledging Governor Nathan Deal and Mrs. Sandra Deal for their legacy of service in support of higher education in the state of Georgia. He thanked Charlie Sutlive, former USG Vice Chancellor of Communications & Government Relations, and wished him well in his new role as Director of Corporate Communications at Georgia Power. The Chancellor also welcomed Lance Wallace, Director of Media Relations and Issues Management at Georgia Tech, who has served as Interim Associate Vice Chancellor for Communications at the System Office.

The Chancellor noted several examples of USG institutions that are preparing students for the future by modernizing the delivery of learning and services. One such example is the GSU Creative Media Industries Institute, which focuses on advanced technology training to build a national model for media entrepreneurship. The CMII works closely with the video game and e-sports industries that are based partly in metro Atlanta. Other examples include the Georgia Institute of Technology, which offers some of the nation's best courses and

laboratories for students to learn game design skills, and Kennesaw State University, where over 400 students are majoring in Computer Game Design and Development. Chancellor Wrigley also mentioned the new FinTech Academy, which prepares USG students to serve in another technology industry and will be used as a model for other high demand fields.

Chancellor Wrigley then shared several highlights from across the University System. He announced that two USG institutions ranked in the top 15 of *U.S. News & World Report's* 2019 Top Public Schools: Georgia Tech and the University of Georgia. Among schools credited as the nation's most innovative, Georgia State University and Georgia Tech ranked in the top five. The Chancellor congratulated the Georgia Archives, which were created in 1918 to collect, maintain, and preserve access to government records, on their 100<sup>th</sup> anniversary. Chancellor Wrigley also noted the 70<sup>th</sup> anniversary of a historic high jump by Alice Coachman, a graduate of Albany State University who was the first African-American woman to win an Olympic medal. Lastly, he thanked the University of West Georgia for hosting the 2<sup>nd</sup> annual University System of Georgia Women in Tech Summit. This event brings attention to diversity gaps in the computing workforce and STEM fields and seeks ways to close them.

Chancellor Wrigley concluded his remarks with two historical notes. First, he commemorated the September 11, 2011, terrorist attacks. Second, he noted the demonstration of the Complex Number Computer by Dr. George Stibitz, a Bell Labs research mathematician, on this day in 1940. Dr. Stibitz used a modified teletype terminal at Dartmouth College to send commands over telegraph lines to the computer in New York City, laying the foundation for the connected, digital world we live and work in today and paving the way for Georgia State's Creative Media Institute and the FinTech Academy.

### **COMMITTEE REPORTS**

Reports of the standing committees are attached hereto. Upon motion made and duly seconded, the Board unanimously approved and adopted the Committee on Academic Affairs report. Upon motion made and duly seconded, the Board unanimously approved and adopted the Committee on Organization and Law report. Upon motion made and duly seconded, the Board unanimously approved and adopted the Committee on Personnel and Benefits report. Upon motion made and duly seconded, the Board unanimously approved and adopted the Committee on Real Estate & Facilities report. Upon motion made and duly seconded, the Board unanimously approved and adopted the Committee on Internal Audit, Risk and Compliance report.

### **UNFINISHED BUSINESS**

There was none.

### **NEW BUSINESS**

There was none.

### **PETITIONS AND COMMUNICATIONS**

Secretary to the Board Edward Tate announced that the next Board of Regents meeting will be held on October 9-10, 2018, at Augusta University.

### **EXECUTIVE SESSION**

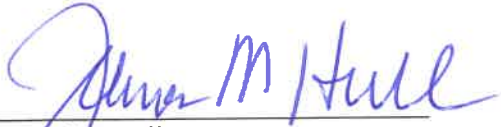
Following the announcement on Petitions and Communications, Chairman Hull called for an executive session at approximately 1:20 p.m. to discuss personnel matters and litigation. With motion properly made and seconded, the Regents present voted unanimously to go into executive session. University System of Georgia staff members who were also present for portions of the executive session included Chancellor Wrigley and members of his staff. An affidavit regarding this executive session is on file with the Office of the Secretary to the Board.

### **RECONVENE**

Following executive session, Chairman Hull reconvened the Board meeting in its regular session at approximately 1:49 p.m. and announced that the Board took no actions during the executive session.

**ADJOURNMENT**

There being no further business to come before the Board, the meeting adjourned at 1:51 p.m.



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James M. Hull  
Chairman, Board of Regents  
University System of Georgia



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Edward M. Tate  
Secretary, Board of Regents  
University System of Georgia

## **MINUTES OF THE COMMITTEE ON ACADEMIC AFFAIRS**

The Committee on Academic Affairs of the Board of Regents of the University System of Georgia met at approximately 10:59 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Sarah-Elizabeth Reed called the meeting to order. Present, in addition to Chairwoman Reed, were Committee Vice Chairman E. Scott Smith; Regents C. Dean Alford, Chris Cummiskey, W. Allen Gudenrath, Erin Hames, Laura Marsh, and T. Rogers Wade. Board Vice Chairman Don L. Waters also was present. Unless otherwise noted, the Regents present approved all items unanimously.

### **ACTION ITEMS**

1. The Committee approved the establishment of a Bachelor of Arts with a major in technical writing at South Georgia State College.
2. The Committee approved the establishment of a Bachelor of Science with a major in data science at the University of Georgia.
3. The Committee approved the establishment of a Master of Science in Global Media and Cultures at the Georgia Institute of Technology.
4. The Committee approved the establishment of a Master of Science in Sports Management at the University of West Georgia.
5. The Committee authorized the University System of Georgia Apprenticeship Model to offer three delivery models and a nexus degree option.
6. The Committee authorized Middle Georgia State University to terminate seven degree programs.
7. The Committee authorized Georgia State University to terminate one degree program.
8. The Committee approved a revision to the *Board of Regents Policy Manual*, Section 3.10, Academic Textbooks.

### **CONSENT ITEM**

The Committee adopted several named faculty appointments at Augusta University.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:16 a.m.

**MINUTES OF THE  
COMMITTEE ON ORGANIZATION AND LAW**

The Committee on Organization and Law of the Board of Regents of the University System of Georgia met at approximately 11:17 a.m. in Room 7007 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairwoman Laura Marsh called the meeting to order. Present, in addition to Chairwoman Marsh, were Committee Vice Chairwoman Sarah-Elizabeth Reed; Regents C. Dean Alford, Chris Cummiskey, W. Allen Gudenrath, Erin Hames, E. Scott Smith, and T. Rogers Wade. Board Vice Chairman Don L. Waters also was present. Unless otherwise noted, the Regents present approved all items unanimously.

**ACTION ITEM**

1. The Committee approved Georgia Southern University entering into a mutually beneficial emergency services arrangement with the City of Hinesville.

**EXECUTIVE SESSION**

Chairwoman Marsh called for an executive session at approximately 11:18 a.m. to discuss personnel and litigation matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

**RECONVENE**

After the Committee exited executive session, Chairwoman Marsh reconvened the committee in its regular session at 11:42 a.m. With motions made and properly seconded, the Regents present voted unanimously to uphold the institution decisions for discretionary review cases 2488 and 2496.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at 11:45 a.m.

**MINUTES OF THE  
COMMITTEE ON PERSONNEL AND BENEFITS**

The Committee on Personnel and Benefits of the Board of Regents of the University System of Georgia met at approximately 11:00 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Neil L. Pruitt, Jr., called the meeting to order. Present, in addition to Chairman Pruitt, were Committee Vice Chairman C. Thomas Hopkins, Jr.; Regents Bárbara Rivera Holmes; Donald M. Leebern, Jr.; Sachin D. Shailendra; Benjamin J. Tarbutton, III; Richard L. Tucker; and Philip A. Wilheit, Sr. Chancellor Steve Wrigley and Board Chairman James M. Hull also were present. Regent Kessel D. Stelling, Jr., was excused as absent.

**INFORMATION ITEMS**

1. Interim Vice Chancellor for Human Resources Karin Elliott presented a report on the Retirement Waiver Approval.
2. Interim Vice Chancellor Karin Elliott for Human Resources provided an update on the USG Retirement Plans Project.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:10 a.m.

## **MINUTES OF THE COMMITTEE ON REAL ESTATE & FACILITIES**

The Committee on Real Estate & Facilities of the Board of Regents of the University System of Georgia met at approximately 11:10 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Richard L. Tucker called the meeting to order. Present, in addition to Chairman Tucker, were Committee Vice Chairman Benjamin J. Tarbutton, III; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Sachin D. Shailendra; and Philip A. Wilheit, Sr. Board Chairman James M. Hull and Chancellor Steve Wrigley also were present. Regent Kessel D. Stelling, Jr., was excused as absent. Unless otherwise noted, the Regents present approved all items unanimously.

### **CONSENT ITEMS**

1. The Committee authorized project no. BR-10-1902, Equestrian Clubhouse, at the University of Georgia.
2. The Committee authorized project no. BR-50-1901, 55 Park Place 11<sup>th</sup> Floor Renovation, at Georgia State University.
3. The Committee authorized the execution of a non-exclusive easement with Southern Telecom Incorporated for approximately 26.375 acres of land on the campuses of Abraham Baldwin Agricultural College and the University of Georgia in Tift County.
4. The Committee authorized the naming of The Art Garden at the University of Georgia.
5. The Committee authorized the naming of Anne Gayles-Felton Academic Classroom and Laboratory Building at Fort Valley State University.

### **APPROVAL ITEMS**

6. The Committee authorized a budget modification for project no. J-321, Science Lab Addition, on the Marietta campus of Kennesaw State University.

### **ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:16 a.m.



**MINUTES OF THE  
COMMITTEE ON INTERNAL AUDIT, RISK AND COMPLIANCE**

The Committee on Internal Audit, Risk and Compliance of the Board of Regents of the University System of Georgia met at approximately 11:17 a.m. in Room 8003 of the Board's offices, 270 Washington St., SW, in Atlanta, Georgia. Committee Chairman Sachin D. Shailendra called the meeting to order. Present, in addition to Chairman Shailendra, were Committee Vice Chairman Philip A. Wilheit, Sr.; Regents Bárbara Rivera Holmes; C. Thomas Hopkins, Jr.; Donald M. Leebern, Jr.; Neil L. Pruitt, Jr.; Benjamin J. Tarbutton, III; and Richard L. Tucker. Chancellor Steve Wrigley and Board Chairman James M. Hull also were present. Regent Kessel D. Stelling, Jr., was excused as absent.

**EXECUTIVE SESSION**

Chairman Shailendra called for an executive session at approximately 11:20 a.m. to discuss personnel matters. With motion properly made and seconded, the Regents who were present voted unanimously to go into executive session. An affidavit regarding this executive session is on file in the Office of the Secretary to the Board.

**RECONVENE**

After the Committee exited executive session, Chairman Shailendra reconvened the committee in its regular session at 11:29 a.m. and announced that no actions were taken.

**ADJOURNMENT**

There being no further business to come before the Committee, the meeting adjourned at approximately 11:30 a.m.